## MARCIA CLARK

Orthopaedic Surgeon, Medical Director Advanced Technical Skills Simulation Laboratory University of Calgary

As a teacher and learner, Marcia knew implicitly that better outcomes needed to start with different conversations.

Enamored by liberating structures, she started applying them to her work both in Calgary and when she traveled abroad with the Royal College. The results have been profound!

She is continually amazed how the simple parameters of liberating structures can bring out creativity and authentic conversations.

Marcia is continually looking for ways to improve her practice and find ways to engage others to look at innovations that provide a better patient experience.

We are very pleased to have Marcia as part of our tribe!